



Crowe

Risk Advisory



Audit / Tax / Advisory

Smart decisions. Lasting value.



Are you meeting or exceeding today's standards for risk management?

In the modern business world, you manage a challenging array of risks on multiple fronts: strategic, operations, compliance, and reporting. Today's stakeholders – including shareholders, customers, and employees – expect high standards. We are a truly global professional service firm providing a singular global delivery methodology to assist multinational businesses meet their Governance, Risk, and Compliance needs. We are committed to providing practical solutions to manage your risks.

Whether prompted by a new business acquisition, a data breach, a new regulatory requirement, a change in strategy, a fraud occurrence, or simply a rapidly evolving business environment, your risk profile is ever changing.

Along with every risk comes opportunity. Therefore, leading organizations continually improve their overall corporate governance, carefully assess and evaluate their portfolio of risks and allocate appropriate resources to identify and manage their key risks more effectively than competitors do. Through effective and consistent corporate governance and risk management, you and your employees can have the confidence to focus on achieving your organization's key business objectives, and meeting the needs of your organization's stakeholders.

Our highly-experienced global team of consultants with deep subject-matter expertise in governance, risk and compliance is committed to helping you improve corporate governance, address existing and emerging risks in your business, and develop and design the best solutions to meet your business needs.

What we can do for you.

Corporate Governance

Strong corporate governance promotes effective risk management, which in turn is the key to solid compliance. As such, the standard of corporate governance practiced by organizations is increasingly linked to the level of investor confidence.

As corporate governance best practices and regulations continue to evolve and tighten, understanding the terms of the corporate governance code and creating sustainable practices have become a priority for many organizations.

Through our proprietary framework, we help organizations manage risks, identify gaps, and close these gaps for improved performance and stronger corporate governance.

- Corporate governance health check
- Board performance evaluation
- Policies and procedures review

Technology Risk

An effective, well-managed IT system is one of the most crucial competitive advantages an organization can secure. The right technology, implemented appropriately, properly managed and monitored can lead to significant gains in growth and efficiency.

We can provide the services to assist in the improvement of the security posture of organizations amidst the evolving developments of information technology and their related compliance requirements. Our services include:

- IT governance
- IT risk assessments
- IT regulatory compliance
- IT outsourcing/co-sourcing
- Data analytics
- Business continuity planning

Enterprise Risk

Taking a proactive stance on Enterprise Risk Management (ERM) leads to more effective strategies to minimize the downside while maximizing the upside of risk. We help you look at how risk is managed throughout your organization so you can be empowered to react timely, decisively, and profitably within today's complex global marketplace through the following services:

- ERM facilitation
- ERM framework assessment
- Risk-response monitoring

Internal Control

As a valued advisor to our clients, we focus on understanding our client's businesses in order to assist them in managing their risk. We will work with you to arrive at pragmatic, practical and flexible solutions to increase the level of governance and compliance without undue disruptions to business operations.

With a customized value proposition to meet your needs, we will assist you in improving the adequacy of internal controls and process efficiencies through the following services:

- Internal audit outsourcing/co-sourcing
- Business process improvement
- Quality assurance review
- In-house internal audit capabilities development
- Pre-IPO compliance readiness
- Regulatory compliance
- Policies development

Sustainability

On 20 June 2016, the Singapore Exchange (SGX) announced the Sustainability Reporting Guidelines requiring publicly-listed companies to issue a Sustainability Report on their Environmental, Social and Governance (ESG) performance.

Globally, several stock exchanges are taking similar measures, in response to investors' concerns about the limitations of financial information in the decision-making process.

A more comprehensive approach is needed to create resilience in the global stock markets. Performance improvement on the ESG level will allow companies and economies to grow, without taking unnecessary risks regarding climate change, social inclusion, and market predictability.

Investors are of different natures, but particularly, the largest institutional investment entities are very active in asking their investee companies for ESG accountability, transparency and stewardship. As a result, the new requirements will not only impact listed companies in their local listing compliance but will also send a strong message to the global investors' community about the quality of their securities.

However, sustainability reporting should not bring unnecessary administrative burden to businesses. Instead, companies should leverage the value of ESG performance as a business opportunity. They should also understand that implementing global sustainability standards in a sensible way is critical to achieving the results without increasing operational costs.

We have designed a bundle of services related to sustainability reporting and strategy, furnished to comply with global requirements while keeping the things simple to our clients. With minimum investment, we help our clients to focus on what matters and implement the Integrated and Sustainability Reporting requirements in a flexible and practical way.

- Report assurance
- Supply chain services
- Sustainability strategy
- Sustainability reporting
- Sustainability performance and materiality diagnostic

Data Privacy and Cybersecurity

Data breaches can damage your reputation, and failure to meet privacy regulations can limit strategic opportunities and result in significant penalties. Our Risk Advisory team, which includes certified information privacy professional specialists (CREST qualified), can help you protect your data and maintain compliance with complex privacy, Business Continuity Planning (BCP), Critical Information Infrastructure (CII) and cybersecurity regulations, code of practice and guidance, etc.

PDPA/GDPR Compliance

Our professionals provide extensive functional expertise in data governance, data protection, and incident response to help you devise and implement a game plan to comply with the Personal Data Protection Act (PDPA) or the General Data Protection Regulation (GDPR).

With the right planning in place, meeting PDPA/GDPR compliance obligations can enhance your overall security information program. We can help you prioritize actions and integrate PDPA/GDPR compliance into your data processes and technology infrastructure. Through our awareness programs, our specialists can also help each person in your organization understand their roles and responsibilities in data protection.

No matter where you are with your PDPA/GDPR compliance process, get specialized data privacy expertise that can help you cross the finish line.

Vulnerability Assessment and Penetration Testing

We can perform security testing to identify vulnerabilities in your organization's infrastructure and applications. We use a combination of automated tools and manual testing for pre-commissioning and regular security testing requirements.

Our vulnerability assessment and penetration testing are carried out by experienced professionals who are accredited globally.



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**We are here to help
you get there.**

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We are part of an international professional services network, Crowe Global. Ranked as the eighth largest global accounting network, Crowe Global consists of more than 200 independent accounting and advisory services firms in close to 130 countries around the world.