

Smart decisions. Lasting value.

2021 Irish Hotel Market Briefing

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Crowe's Annual Hotel Industry Survey

The benchmarking report for revenue, profit & operational metrics



Summer 2021, the norm?

Room KPIs	Dublin	Regional Ireland
ARR	Down 20% - 35%.	Up 10% - 25%.
Occupancy	Down 40 – 50 ppt.	Down 6 – 25 ppt.
Result	Significant negative RevPAR outcomes.	Positive & negative RevPAR outcomes.

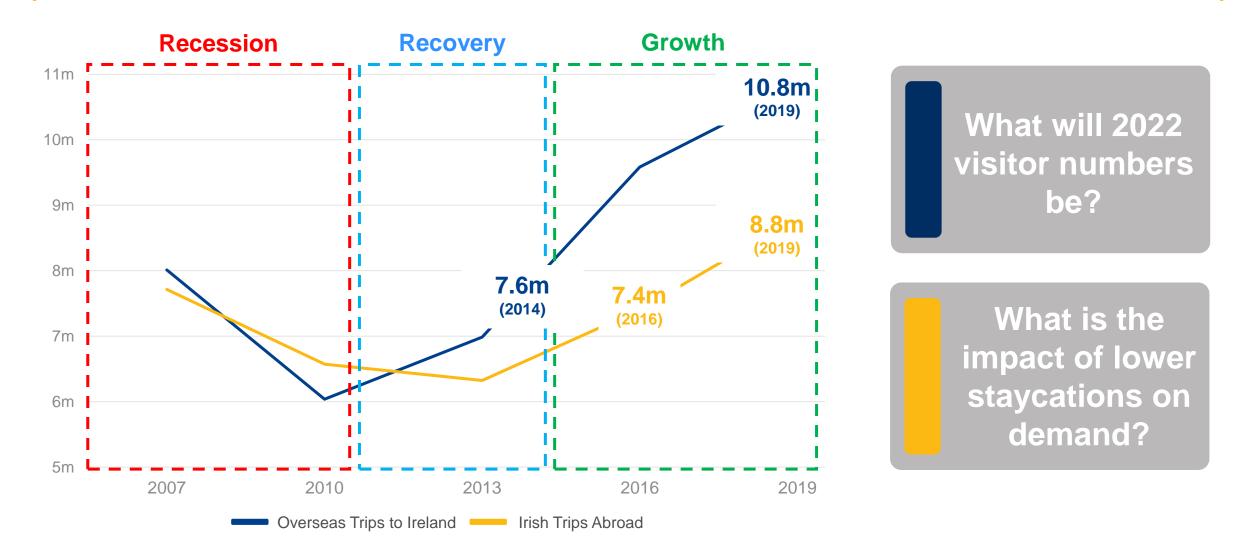


Inbound

- Population +90% vaccinated
- EU Digital COVID Certificate
- US open from Nov 2021

- Tourism Ireland Green Button
- Requirement to rebuild capacity on routes

Trips to and from Ireland



2019 Business Mix

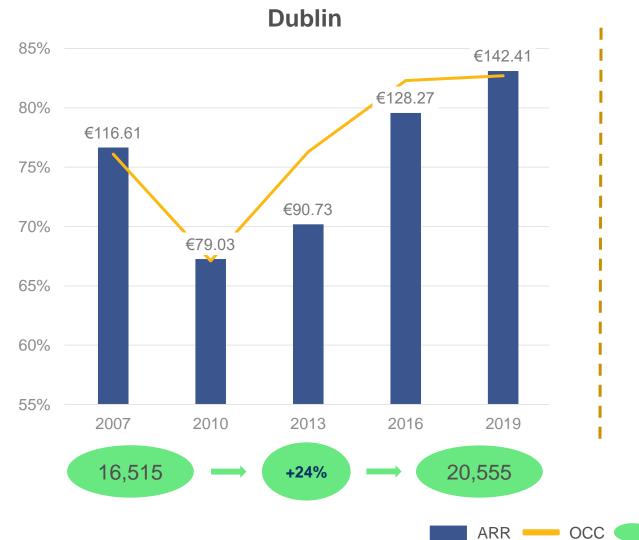
Composition of Market	Dublin	Regional Ireland
Best Available Rate (BAR)	23%	15%
Corporate/Meetings	23%	17%
Web & Internet	22%	22%
Leisure Grps. incld. Weddings	13%	25%
Promotions & Discounts	8%	11%
Tours	7%	9%
Other	4%	1%





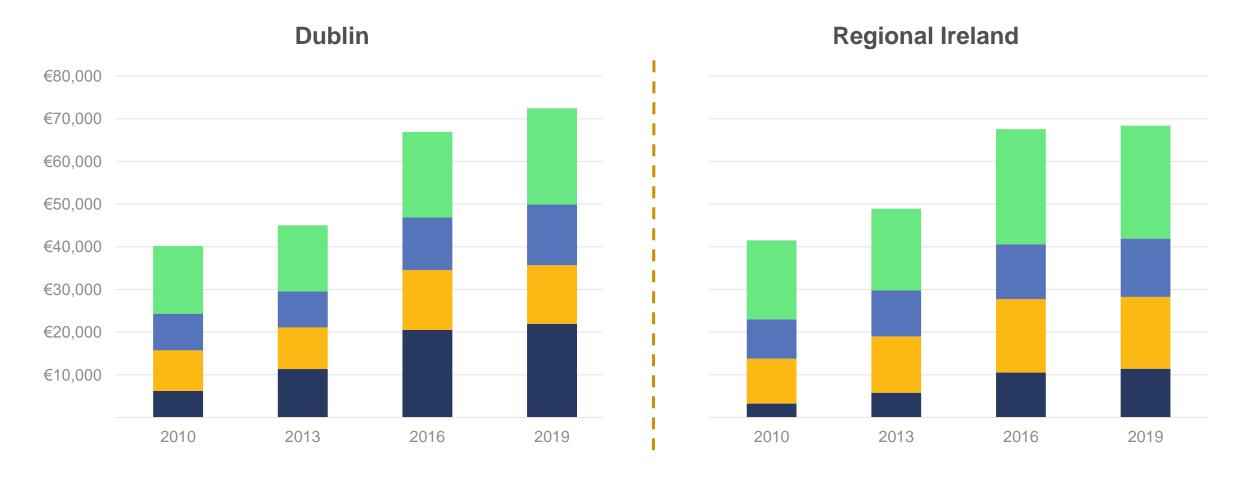
Prevalence of BAR for Regional Ireland will reduce as segments return to normal patterns of demand.

Historical Performance for Room Sales





Analysis of revenue to cost & profit elements



EBITDAR Direct Costs (ex. Payroll) Undistributed Costs (ex. Payroll) Payroll

Implications of Reducing Supports

?	EWSS tapering and availability in 2022.	
€	Any further rates remissions.	EBITDAR Profit
VAT	9% VAT rate post 31st of August 2022.	and Business Cashflow can be quite different!
%	Tax warehousing repayment obligations.	quite differenti
血	Return to full interest & capital repayments on bank loans.	

Outlook

In 2022 hotel **revenues** may be down 30% on 2019.

Costs are continuing to increase and will erode **profitability** margin.

Does this suggest the continued need for EWSS and or other government **supports**?

Cashflow management will continue to be paramount as businesses face repayment obligations of tax warehousing and both deferred creditor and loan repayments.



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